

MAINE TURNPIKE AUTHORITY FINANCIAL REPORT May 2022

This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:

John P. Sirois

Director of Finance

Approved by:

Douglas D. Davidson

Chief Financial Officer & Treasurer

	May	May	YTD	YTD
	2022	2021	2022	2021
	ZUZZ	2021		
DEVENIUS				
REVENUES	\$13,315,720.02	\$11,456,614.99	\$58,079,064.43	\$47,334,610.62
Net Fare Revenue	\$484,445.88	\$374,800.73	\$1,959,423.67	\$1,369,434.28
Concession Rentals	\$235,141.74	\$223,929.52	\$1,142,274.48	\$938,025.36
Misc.	\$233,141.74	\$223,727.52	ψ1,1-12,27 1.10	4,500,520.00
Investment Income	\$11,726.28	(\$3,414.12)	\$10,474.81	(\$13,574.19)
Revenue Fund	\$57,995.08	\$3,201.18	\$97,404.13	\$15,600.21
Reserve Maintenance Fund	\$44,756.12	\$2,583.51	\$82,943.41	\$13,785.43
Improvement Account	\$11,355.17	\$994.26	\$21,874.09	\$5,290.64
Interchange Account	\$1,296.86	\$94.07	\$2,149.22	\$403.24
D.O.T. Provision Account	\$14,162,437.15	\$12,058,804.14	\$61,395,608.24	\$49,663,575.59
TOTAL REVENUES	\$14,102,437.13	\$12,030,004.14	ψ01,373,000.21	\$ 15,000,010.01
OPERATING EXPENSE	\$192,540.09	\$167,250.89	\$1,004,765.91	\$888,665.30
Admin. & General	\$344,911.04	\$329,930.16	\$1,753,302.99	\$1,680,412.29
Finance, Information Services	\$553,701.32	\$462,866.21	\$4,704,950.16	\$3,889,955.79
Highway Maintenance	\$310,287.08	\$262,203.81	\$1,776,086.92	\$1,466,114.85
Equipment Maintenance	\$968,304.45	\$1,011,767.14	\$5,150,259.78	\$5,041,761.44
Fare Collection	\$708,165.85	\$545,142.02	\$3,174,144.66	\$3,249,459.83
Special Services, Patrol	\$85,581.18	\$53,756.90	\$442,527.52	\$373,885.56
Building Maintenance Total Operating Expense	\$3,163,491.01	\$2,832,917.13	\$18,006,037.94	\$16,590,255.06
	\$2,638,333.67	\$2,406,967.33	\$12,425,973.03	\$10,817,304.27
Reserve Maintenance Expenditures	\$1,368,279.53	\$997,687.50	\$6,851,107.90	\$5,018,333.55
Depreciation Expense	(\$79,351.13)	(\$8,653.14)	(\$79,351.13)	(\$8,653.14)
(Gain)/Loss on Sale of Fixed Assets	\$0.00	\$0.00	\$0.00	\$0,00
Capital General Expenses	*			*********
NET OPERATING REVENUES	\$7,071,684.07	\$5,829,885.32	\$24,191,840.50	\$17,246,335.85
Non-operating Investment Income				
Capital Fund	\$0.00	\$4,232.44	\$816.92	\$29,881.99
Debt Service Reserve Fund	\$13,964.35	\$1,208.22	\$26,027.98	\$6,438.88
Series '04, '12, '14, '15, '18, '20 & '22 Debt Service Fund-Interest	\$7,636.20	\$676.74	\$13,987.05	\$3,102.97
Series '04, '12, '14, '15 & '18 Debt Service Fund-Principal	\$14,120.76	\$1,077.62	\$25,837.96	\$5,742.27
	\$7,107,405.38	\$5,837,080.34	\$24,258,510.41	\$17,291,501.96
	#00 400 00	#02 822 22	\$442,000,00	\$464,166.65
Maine D.O.T. Transfers/Series '14 DSF	\$88,400.00	\$92,833.33	\$442,000.00 \$0.00	\$0.00
Interchange Account Expenditures	\$0.00	\$0.00	\$10,188,819.85	\$10,696,891.70
Interest Expense	\$2,009,627.29	\$2,139,378.34		(\$2,482,526.95)
Bond Premium Amortization	(\$652,178.16)			\$9,832.15
Bond Issue Cost Amortization	\$1,712.52	\$1,966.43	\$8,562.60	\$1,630.00
Bond Issue Expense	\$0.00	\$0.00	\$485,420.82	\$389,035.05
Deferred Loss on Refunding Amortization	\$31,214.31	\$77,807.01	\$280,140.30	\$25,135.96
Improvement Expenses	\$0.00	\$0.00	\$184,414.60	\$8,187,337.40
<u>NET REVENUES</u>	\$5,628,629.42	\$4,021,600.62	\$15,426,954.35	φο,107,337.40

Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

- A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.
- B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.

The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.

Construction in Progress represents costs incurred by the Authority for inconstruction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.

- C) Depreciation Expense for non-Infrastructure assets are recorded based on the straightline method, over the asset's useful life, using the full-month convention.
- D) Prepaid Expenses expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.
- E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.
- F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.
- G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.
- H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.
- Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.
- J) On November 1, 2021, the Authority implemented a new toll rate increase at the York Toll Plaza and adjusted the Family Discount Plan. The increase at the York Toll Plaza is for patrons paying with cash only or using an out of state E-ZPass. In the adjusted Family Discount Plan, Class 1 personal account holders can qualify for a 20% discount if the number of trips in a month exceed 30, or a 40% discount if the number of trips in the month exceeds 40. With the toll increase at the York Toll Plaza and the Family Discount Plan adjustment, the Maine E-Zpass rate per mile increased to 8.0 cents per mile.
- K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

Maine Turnpike Authority

Vehicle Transactions by Interchange For the month of May 2022

		May	May	%	Γ	YTD	YTD	%
		2022	2021	Increase		2022	2021	Increase
		Vehicles	Vehicles	(Decrease)	L	Vehicles	Vehicles	(Decrease)
	ľ							
7	York Toll	1,318,070	1,264,929	4.20%		5,240,938	4,678,196	12.03%
19	Wells Toll	312,301	307,960	1.41%		1,225,664	1,158,696	5.78%
25	Kennebunk Toll	210,876	202,815	3.97%		872,913	810,355	7.72%
32	Biddeford Toll	474,481	461,806	2.74%		2,076,880	1,984,486	4.66%
36	Saco Toll	581,498	558,432	4.13%		2,464,128	2,297,177	7.27%
42	Scarborough Toll	265,912	260,183	2.20%		1,157,868	1,110,150	4.30%
44	I-295 Toll	675,751	619,581	9.07%		2,597,512	2,295,677	13.15%
45	South Portland Toll	439,863	422,822	4.03%	- 1	2,025,469	1,929,121	4.99%
46	Congress St/ Jet Port	305,138	283,110	7.78%		1,404,857	1,244,257	12.91%
47	Rand Rd / Westbrook Art. Toll	196,081	176,761	10.93%		882,274	789,785	11.71%
48	Portland / Westbrook Toll	375,648	361,265	3.98%		1,711,798	1,592,579	7.49%
52	Falmouth Spur	286,362	271,443	5.50%		1,269,719	1,102,150	15.20%
53	Portland North Toll	177,063	160,605	10.25%		770,445	696,030	10.69%
63	Gray Toll	294,798	274,492	7.40%		1,383,388	1,256,123	10.13%
67	New Gloucester Barrier	504,213	473,071	6.58%		2,294,036	2,052,867	11.75%
102	West Gardiner Barrier	346,536	324,366	6.83%		1,506,824	1,341,788	12.30%
103	Gardiner I-95 Toll	726,030	706,930	2.70%		3,032,035	2,867,505	5.74%
	Total	7,490,621	7,130,571	5.05%		31,916,748	29,206,942	9.28%

^{*}Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

Maine Turnpike Authority

Revenue by Interchange For the month of May 2022

		May	May	%	YTD	YTD	%
		2022	2021	Increase	2022	2021	Increase
		Revenue	Revenue	(Decrease)	Revenue	Revenue	(Decrease)
7	York Toll	\$6,680,494.25	\$5,049,927.10	32.29%	\$27,729,337.60	\$19,945,308.60	39.03%
19	Wells Toll	\$254,331.65	\$247,398.65	2.80%	\$1,061,377.95	\$1,006,404.55	5.46%
25	Kennebunk Toll	\$191,222.30	\$181,342.55	5.45%	\$801,643.10	\$744,031.70	7.74%
32	Biddeford Toll	\$445,917.30	\$432,571.25	3.09%	\$1,973,563.50	\$1,896,615.20	4.06%
36	Saco Toll	\$540,530.75	\$513,308.70	5.30%	\$2,334,601.10	\$2,151,434.85	8.51%
42	Scarborough Toll	\$259,262.55	\$252,811.10	2.55%	\$1,136,637.25	\$1,101,118.55	3.23%
44	I-295 Toll	\$902,649.65	\$832,148.55	8.47%	\$3,581,969.65	\$3,227,022.90	11.00%
45	South Portland Toll	\$503,116.70	\$482,539.80	4.26%	\$2,355,127.05	\$2,233,557.00	5.44%
46	Congress St/ Jet Port	\$315,426.10	\$287,330.30	9.78%	\$1,434,750.20	\$1,278,829.45	12.19%
47	Rand Rd / Westbrook Art. Toll	\$189,421.30	\$174,327.45	8.66%	\$853,725.65	\$777,675.40	9.78%
48	Portland / Westbrook Toll	\$353,687.45	\$337,087.85	4.92%	\$1,596,010.20	\$1,492,632.85	6.93%
52	Falmouth Spur	\$344,622.35	\$324,547.20	6.19%	\$1,522,089.30	\$1,316,534.75	15.61%
53	Portland North Toll	\$175,022.60	\$153,646.90	13.91%	\$760,174.15	\$661,050.90	14.99%
63	Gray Toll	\$375,525.75	\$336,938.15	11.45%	\$1,717,734.60	\$1,531,225.75	12.18%
67	New Gloucester Barrier	\$1,658,890.75	\$1,543,488.35	7.48%	\$7,632,495.20	\$6,841,795.70	11.56%
102	West Gardiner Barrier	\$719,568.90	\$671,905.55	7.09%	\$3,187,117.90	\$2,833,585.15	12.48%
103	Gardiner I-95 Toll	\$677,717.75	\$675,391.10	0.34%	\$2,843,005.50	\$2,754,400.95	3.22%
	Total	\$14,587,408.10	\$12,496,710.55	16.73%	\$62,521,359.90	\$51,793,224.25	20.71%

^{*}Note 1. Revenue Figures do not include commuter revenue or adjustments.

On November 1, 2021 a new toll rate increase went into effect at the York Toll Plaza, the Family Discount Plan was adjusted and the Maine E-ZPass rate per mile increased to 8.0 cents per mile.

RESULTS OF CONSOLIDATED OPERATIONS FOR May 2022

	REVENUE	
CLASS DESCRIPTION	VEHICLES	REVENUE
Passenger Cars, motorcycles and buses (fewer than 13 pass.)	6,603,470	\$9,527,259.85
7. Passenger Car with trailer	119,674	\$242,319.45
<u>Total Passenger Cars</u>	6,723,144	\$9,769,579.30
2. Trucks and all other two-axle vehicles	173,061	\$616,227.75
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	60,949	\$232,623.15
Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	63,530	\$315,014.15
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	387,801	\$3,180,014.80
Six or more axle vehicles includes double-bottoms	61,319	\$473,948.95
Total Commercial Vehicles	746,660	\$4,817,828.80
Totals	7,469,804	\$14,587,408.10
Adjustments ¹		(\$520,487.45)
Subtotal	-	\$14,066,920.65
Commuter Plan Revenue		\$0.00
Gross Fare Revenue	_	\$14,066,920.65
(Less) Volume Discounts - Business Postpaid Plan Family Discount Plan		(\$180,661.34) (\$570,539.29)
Net Fare Revenue	_	\$13,315,720.02
Other Revenue		\$731,313.90
TOTAL OPERATING REVENUE		\$14,047,033.92

Notes:

^{1.} Includes Credit Card fees incurred from Inter-Agency Group activity.

Comparison of Traffic Volume and Operating Income By Months in 12 Months Period Ending: May 2022 and May 2021

	Vehicles This Year 2022	Vehicles Last Year 2021	Revenue This Year 2022	Revenue Last Year 2021
June	8,087,833	5,834,747	\$13,614,839	\$10,116,617
July	9,171,545	7,202,500	\$15,395,780	\$12,350,250
August	9,178,356	7,686,561	\$15,443,144	\$13,062,819
September	7,931,806	6,927,957	\$13,318,995	\$11,787,250
October	7,852,539	6,911,110	\$13,250,080	\$11,774,369
November	6,641,728	5,426,253	\$12,707,271	\$9,289,556
December	6,465,790	5,287,331	\$12,240,378	\$8,868,054
January	5,499,648	5,146,360	\$10,647,694	\$8,770,905
February	5,552,914	4,769,244	\$10,736,830	\$8,128,806
March	6,623,936	5,980,371	\$12,771,901	\$10,106,977
April	6,749,629	6,180,396	\$12,987,778	\$10,569,877
May	7,490,621	7,130,571	\$14,047,034	\$12,051,931
Totals	87,246,345	74,483,401	157,161,724	126,877,411

Notes:

Vehicle count includes commuter vehicles and all other non-revenue vehicles.

MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS As of May 2022

REVENUE FUND	_	
Cash & Cash Equivalents	\$28,460,122.51	
Change Fund	\$36,500.00	
ATM Cash Account	\$19,860.00	
Accounts Receivable (net of Accrued Volume Disc)	\$1,380,313.16	
Inter-Agency Receivables	\$6,496,746.04	
Miscellaneous Receivables	\$191,836.01	
Interest Receivable	\$13,408.42	
Prepaid Expenses	\$818,448.71	
Salt Inventory	\$1,011,056.09	000 F04 CF0 FF
Fuel Inventory	\$153,368.61	\$38,581,659.55
CAPITAL FUND	_	
Series 2020 - Turnpike Projects	\$0.00	
Interest Receivable	\$0.00	
Prepaid Expenses	\$0.00	\$0.00
DEBT SERVICE FUND		
Series 2004 Interest	\$9,735.66	
Series 2004 Principal	\$849,606.09	
Series 2012 Interest	\$402,445.52	
Series 2012 Principal	\$7,634,515.11	
Series 2014 Interest	\$329,164.17	
Series 2014 Principal	\$1,481,998.93	
Series 2015 Interest	\$3,166,560.90	
Series 2015 Principal	\$7,974,688.96	
Series 2018 Interest	\$3,745,801.00	
Series 2018 Principal	\$4,513,931.76	
Series 2020 Interest	\$3,017,260.12	
Series 2022 Interest	\$1,472,092.35	
Deferred Bond Issue Costs	\$178,008.01	
Interest - Investment Valuation	\$0.00	
Principal - Investment Valuation	\$0.00	
Interest Receivable	\$23,506.71	\$34,799,315.29
DEBT SERVICE RESERVE FUND	*************	
	- \$22,204,300,02	
DSRF Account	\$22,204,390.02	\$22,219,477.45
DSRF Interest Receivable	\$15,087.43	Ψ22,210,477.40
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	\$90,015,508.19	
Workers Compensation Trust	\$3,251,105.03 \$1,389,000.00	
Miscellaneous Receivables	\$62,234.42	1
Interest Receivable	\$946,745.50	
Prepaid Expenses	\$257,951.51	
Transponder Inventory	\$5,788,896.00	
Deferred Pension Outflows Deferred OPEB Outflows	\$4,465,923.00	\$106,177,363.65
Deletted OPEB Outllows	Ψ1,100,020.00	4.00 ,,000.00
GENERAL RESERVE FUND	_	
Interchange Account	\$15,810,306.83	
Improvement Account	\$70,166,090.20	
D.O.T. Provision Account	\$229.84	
Subordinated Debt - 2014 - DSF Interest Account	\$663,478.76	
Subordinated Debt - 2014 - DSF Principal Account	\$1,398,543.28	\$00.400 F00.40
Interest Receivable	\$61,940.28	\$88,100,589.19
FIXED ASSETS	k 	
Construction In Progress	\$107,669,839.21	
Infrastructure Assets	\$593,370,584.65	
Land & Land Improvements	\$113,710,638.92	
Buildings & Leasehold Improvements	\$86,338,273.73	
Vehicles, Toll System, Computer & Other Equipment	\$134,549,301.23	
Intangible Assets	\$882,369.35	
Accumulated Depreciation	(\$130,687,324.79)	\$905,833,682.30
TOTAL ASSETS		\$1,195,712,087.43

\$1,195,712,087.43

MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY As of May 2022

As of May 2022		
NON BOND LIABILITIES		
Accounts Payable	\$9,067,373.82	
Retainage Payable	\$4,881,695.65	
Inter-Agency Payables	\$3,852,976.84	
Accrued Salaries & Payroll Taxes	\$604,986.26 \$58,489.60	
Accrued Employee Deductions	\$4,253,116.33	
Accrued Variation & Sick Liability	\$1,355,736.14	
Accrued Workers Compensation Liability Sales Tax Payable	\$2,853.11	
Unearned Concession Revenue	\$123,905.66	
Unearned PPD Tolls - Business Accounts	\$1,998,965.10	
Unearned PPD Tolls - Individual Accounts	\$11,828,521.78	
Accrued Interest	\$10,630,819.83	
Accrued OPEB Liability	\$54,353,626.92	
Deferred OPEB Inflows	\$5,795,644.00	
Net Pension Liability/ (Asset)	(\$1,102,845.00)	6402 007 700 04
Deferred Pension Inflows	\$16,221,843.00	\$123,927,709.04
BONDS PAYABLE		
Series 2012 Revenue Bonds Dated March 8, 2012 : Due July 1, 2014 through July 1, 2042		
A STATE OF THE STA	\$7,620,000.00	
Current Portion	\$0.00	\$7,620,000.00
Long Term Portion	ψο.σσ	\$1,020,000.00
Series 2014 Revenue Bonds		
Dated July 31, 2014 : Due July 1, 2015 through July 1, 2024	04 170 000 00	
Current Portion	\$1,470,000.00	¢4 ¢40 000 00
Long Term Portion	\$3,170,000.00	\$4,640,000.00
Series 2014 Special Obligation Bonds		
Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034		
Current Portion	\$1,385,000.00	
Long Term Portion	\$22,370,000.00	\$23,755,000.00
Series 2015 Revenue Bonds		
Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	\$7,960,000.00	
Long Term Portion	\$127,800,000.00	\$135,760,000.00
Series 2018 Revenue Bonds		
Dated February 1, 2018 : Due July 1, 2024 through July 1, 2047		
	\$0.00	
Current Portion	\$150,000,000.00	\$150,000,000.00
Long Term Portion	φ130,000,000.00	\$100,000,000.00
Series 2020 Revenue Bonds		
Dated November 18, 2020: Due July 1, 2026 through July 1, 2050		
Current Portion	\$0.00	
Long Term Portion	\$130,000,000.00	\$130,000,000.00
Series 2022 Revenue Bonds		
Dated April 4, 2022 : Due July 1, 2023 through July 1, 2042	60.00	
Current Portion	\$0.00	\$102,340,000.00
Long Term Portion	\$102,340,000.00	\$102,340,000.00
Deferred Loss on Refunding (Net of Amortization)	(\$3,027,789.81)	(\$3,027,789.81)
RETAINED REVENUES		
Excess of Revenues over paid		
Expenditures: balance December 31, 2021	\$440,457,200.15	
Prior Period Adjustment - Florida Turnpike/ BestPass Refund	(\$436,649.82)	
MaineDOT Equity Transfers	(\$8,103,233.28)	
INCOME		
Net Revenues before Interest January 1, 2021 to December 31, 2021	\$25,615,774.20	
* *		
Interest Expense-Accrued and Paid (Year to date)	(\$10,188,819.85)	
Premium/Discount on Bonds (Net of Amortization)	\$73,352,896.80	\$520,697,168.20

TOTAL LIABILITIES AND EQUITY

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										Percent Variance	/ariance
	May	May Budget	\$ Variance	Percent Variance	YTD Actual	YTD Budget	YTD Prior Year	YTD Budget Variance \$	YTD Prior Yr Variance \$	YTD Budget	YTD Last Yr
Administration	1			200	2.4	0.00	9407 700	000	(000) (833)	18 61%	(8 12%)
Salaries All other	\$98,760	\$134.395	\$40,615	30.22%	\$563.957	\$747.355	\$480.956	\$183,398	(\$83,001)	24.54%	(17.26%)
Dent Total	\$192,540	\$245 588	\$53.048	21.60%	\$1,004,766	\$1,288,973	\$888,665	\$284,207	(\$116,101)	22.05%	(13.06%)
מלה המי	20012014	200/01-20									
Accounting, D.P.			!				000	0	000	10 6107	(7000)
Salaries	\$258,195	\$293,874	\$35,679	12.14%	\$1,236,599	\$1,431,450	\$1,170,999	8170 076	(\$65,000)	24.76%	(1.43%)
All other	\$86,716	\$123,905	\$37,189	30.01%	\$1 753.303	\$2.118.230	\$1.680.412	\$364.927	(\$72,891)		(4.34%)
Highway Maintenance											
Salaries	\$345,407	\$339,600	(\$5,807)	(1.71%)	\$2,594,416	\$2,434,200	\$2,199,508	(\$160,216)	(\$394,908)	(8.58%)	(17.95%)
All other	\$208,295	\$180,247	(\$28,048)	(15.56%)	\$2,110,534	\$2,032,145	\$1,690,448	(\$78,389)	(\$420,086)	(3.86%)	(24.85%)
Dept Total	\$553,701	\$519,847	(\$33,854)	(6.51%)	\$4,704,950	\$4,466,345	\$3,889,956	(\$238,605)	(\$814,994)	(5.34%)	(20.95%)
Garages							C C C C C C C C C C C C C C C C C C C	9449	9000	7090 06	12 77%
Salaries	\$81,970	\$104,290	\$22,320	21.40%	\$465,397	\$1 228 630	\$932,502	(\$82,060)	(\$378.078)		(40.54%)
All other	\$228,317	\$194,438	(\$22,07.9)	(17.4270)	000010,10	000,022,10	44 400 445	(002,000)	(4210,012)	L	(24 44%)
Dept Total	\$310,287	\$298,728	(\$11,559)	(3.87%)	\$1,776,087	\$1,810,820	\$1,466,115	\$34,733	(\$203,872)	1.3270	(21.14%)
Fare Collection Salaries	\$710,994	\$894,020	\$183,026	20.47%	\$3,757,108	\$4,555,260	\$3,591,489	\$798,152	(\$165,619)	17.52%	(4.61%)
All other	\$257,311	\$358,148	\$100,837	28.16%	\$1,393,152	\$1,887,767	\$1,450,272	\$494,615	\$57,120	26.20%	3.94%
Dept Total	\$968,304	\$1,252,168	\$283,864	22.67%	\$5,150,260	\$6,443,027	\$5,041,761	\$1,292,767	(\$108,498)	20.06%	(2.15%)
Special Services, Patrol											
Salaries	\$47,598	\$49,110	\$1,512	3.08%	\$222,381	\$263,610	\$219,833	\$41,229	(\$2,548)		_
All other	\$660,568	\$594,665	(\$65,903)	(11.08%)	\$2,951,764	\$3,220,937	\$3,029,627	\$269,173	\$77,863	8.36%	
Dept Total	\$708,166	\$643,775	(\$64,391)	(10.00%)	\$3,174,145	\$3,484,547	\$3,249,460	\$310,402	\$75,315	8.91%	2.32%
Building Maintenance	\$53 216	860 869	87.653	12.57%	\$241,079	\$296,492	\$183,174	\$55,413	(\$57,905)	18.69%	(31.61%)
All other	\$32,365	\$56,358	\$23,993	42.57%	\$201,448	\$277,624	\$190,711	\$76,176	(\$10,737)	27.44%	(5.63%)
Dept Total	\$85,581	\$117,227	\$31,646	27.00%	\$442,528	\$574,116	\$373,886	\$131,588	(\$68,642)	22.92%	(18.36%)
Total Salaries	\$1.596.140	\$1.852.956	\$256.816	13.86%	\$8,957,788	\$10,104,820	\$8,306,215	\$1,147,032	(\$651,573)	11.35%	(7.84%)
Total Other	\$1,567,351	\$1,642,156	\$74,805	4.56%	\$9,048,250		\$8,284,040	\$1,032,988	(\$764,210)	10.25%	(9.23%)
	\$3 163 491	\$3.495.112	\$331.621	9.49%	\$18.006.038	\$20,186,058	\$16,590,255	\$2,180,020	(\$1,415,783)	10.80%	(8.53%)
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