



MAINE TURNPIKE AUTHORITY

FINANCIAL REPORT

April 2022

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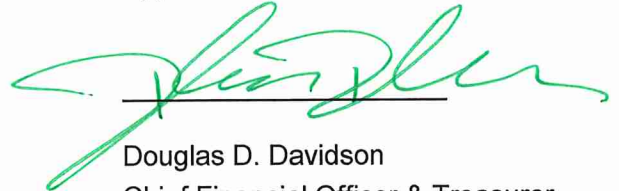
This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:

A handwritten signature in black ink, appearing to read 'John F. Sirois', written over a horizontal line.

John F. Sirois
Director of Finance

Approved by:

A handwritten signature in green ink, appearing to read 'Douglas D. Davidson', written over a horizontal line.

Douglas D. Davidson
Chief Financial Officer & Treasurer

	April 2022	April 2021	YTD 2022	YTD 2021
<u>REVENUES</u>				
Net Fare Revenue	\$12,282,135.46	\$10,033,180.52	\$44,763,344.41	\$35,877,995.63
Concession Rentals	\$441,017.13	\$309,085.33	\$1,474,977.79	\$994,633.55
Misc.	\$259,759.87	\$230,397.77	\$907,132.74	\$714,095.84
<u>Investment Income</u>				
Revenue Fund	\$4,865.86	(\$2,786.65)	(\$1,251.47)	(\$10,160.07)
Reserve Maintenance Fund	\$25,395.99	\$2,637.60	\$39,409.05	\$12,399.03
Improvement Account	\$22,558.18	\$2,384.40	\$38,187.29	\$11,201.92
Interchange Account	\$6,302.33	\$902.23	\$10,518.92	\$4,296.38
D.O.T. Provision Account	\$555.14	\$77.15	\$852.36	\$309.17
<u>TOTAL REVENUES</u>	\$13,042,589.96	\$10,575,878.35	\$47,233,171.09	\$37,604,771.45
<u>OPERATING EXPENSE</u>				
Admin. & General	\$181,462.82	\$168,931.37	\$812,225.82	\$721,414.41
Finance, Information Services	\$291,901.71	\$327,464.55	\$1,408,391.95	\$1,350,482.13
Highway Maintenance	\$545,487.84	\$588,053.19	\$4,151,248.84	\$3,427,089.58
Equipment Maintenance	\$284,738.04	\$250,884.89	\$1,465,799.84	\$1,203,911.04
Fare Collection	\$1,031,607.14	\$976,343.14	\$4,181,955.33	\$4,029,994.30
Special Services, Patrol	\$617,799.61	\$571,007.36	\$2,465,978.81	\$2,704,317.81
Building Maintenance	\$86,052.75	\$74,264.16	\$356,946.34	\$320,128.66
<u>Total Operating Expense</u>	\$3,039,049.91	\$2,956,948.66	\$14,842,546.93	\$13,757,337.93
Reserve Maintenance Expenditures	\$4,026,640.61	\$3,020,923.64	\$9,787,639.36	\$8,410,336.94
Depreciation Expense	\$1,370,550.96	\$998,543.03	\$5,482,828.37	\$4,020,646.05
(Gain)/Loss on Sale of Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00
Capital General Expenses	\$0.00	\$0.00	\$0.00	\$0.00
<u>NET OPERATING REVENUES</u>	\$4,606,348.48	\$3,599,463.02	\$17,120,156.43	\$11,416,450.53
<u>Non-operating Investment Income</u>				
Capital Fund	(\$86.56)	\$5,305.88	\$816.92	\$25,649.55
Debt Service Reserve Fund	\$6,942.56	\$1,095.73	\$12,063.63	\$5,230.66
Series '04, '12, '14, '15, '18 & '20 Debt Service Fund-Interest	\$3,744.78	\$613.71	\$6,350.85	\$2,426.23
Series '04, '12, '14, '15 & '18 Debt Service Fund-Principal	\$6,972.83	\$977.29	\$11,717.20	\$4,664.65
	\$4,623,922.09	\$3,607,455.63	\$17,151,105.03	\$11,454,421.62
Maine D.O.T. Transfers/Series '14 DSF	\$88,400.00	\$92,833.33	\$353,600.00	\$371,333.32
Interchange Account Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
Interest Expense	\$1,954,995.06	\$2,139,378.34	\$8,179,192.56	\$8,557,513.36
Bond Premium Amortization	(\$652,178.16)	(\$496,505.39)	(\$2,105,623.95)	(\$1,986,021.56)
Bond Issue Cost Amortization	\$1,712.52	\$1,966.43	\$6,850.08	\$7,865.72
Bond Issue Expense	\$485,420.82	\$0.00	\$485,420.82	\$1,630.00
Deferred Loss on Refunding Amortization	\$31,214.31	\$77,807.01	\$248,925.99	\$311,228.04
Improvement Expenses	\$9,920.60	\$20,241.20	\$184,414.60	\$25,135.96
<u>NET REVENUES</u>	\$2,704,436.94	\$1,771,734.71	\$9,798,324.93	\$4,165,736.78

Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.

B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.

The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.

Construction in Progress represents costs incurred by the Authority for in-construction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.

C) Depreciation Expense for non-Infrastructure assets are recorded based on the straight-line method, over the asset's useful life, using the full-month convention.

D) Prepaid Expenses - expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.

E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.

F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.

G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.

H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.

I) Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.

J) On November 1, 2021, the Authority implemented a new toll rate increase at the York Toll Plaza and adjusted the Family Discount Plan. The increase at the York Toll Plaza is for patrons paying with cash only or using an out of state E-ZPass. In the adjusted Family Discount Plan, Class 1 personal account holders can qualify for a 20% discount if the number of trips in a month exceed 30, or a 40% discount if the number of trips in the month exceeds 40. With the toll increase at the York Toll Plaza and the Family Discount Plan adjustment, the Maine E-Zpass rate per mile increased to 8.0 cents per mile.

K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

Maine Turnpike Authority

Vehicle Transactions by Interchange

For the month of April 2022

	April 2022 Vehicles	April 2021 Vehicles	% Increase (Decrease)	YTD 2022 Vehicles	YTD 2021 Vehicles	% Increase (Decrease)
7 York Toll	1,123,918	1,003,148	12.04%	3,922,868	3,413,267	14.93%
19 Wells Toll	258,491	247,622	4.39%	913,363	850,736	7.36%
25 Kennebunk Toll	180,798	171,569	5.38%	662,037	607,540	8.97%
32 Biddeford Toll	434,217	417,834	3.92%	1,602,399	1,522,680	5.24%
36 Saco Toll	511,532	485,402	5.38%	1,882,630	1,738,745	8.28%
42 Scarborough Toll	243,746	238,327	2.27%	891,956	849,967	4.94%
44 I-295 Toll	553,720	502,496	10.19%	1,921,761	1,676,096	14.66%
45 South Portland Toll	424,485	407,512	4.17%	1,585,606	1,506,299	5.27%
46 Congress St/ Jet Port	299,883	262,867	14.08%	1,099,719	961,147	14.42%
47 Rand Rd / Westbrook Art. Toll	184,720	164,835	12.06%	686,193	613,024	11.94%
48 Portland / Westbrook Toll	353,567	330,844	6.87%	1,336,150	1,231,314	8.51%
52 Falmouth Spur	288,886	232,083	24.48%	983,357	830,707	18.38%
53 Portland North Toll	161,132	145,331	10.87%	593,382	535,425	10.82%
63 Gray Toll	273,656	249,625	9.63%	1,088,590	981,631	10.90%
67 New Gloucester Barrier	487,640	421,812	15.61%	1,789,823	1,579,796	13.29%
102 West Gardiner Barrier	326,394	282,955	15.35%	1,160,288	1,017,422	14.04%
103 Gardiner I-95 Toll	642,844	616,134	4.34%	2,306,005	2,160,575	6.73%
Total	6,749,629	6,180,396	9.21%	24,426,127	22,076,371	10.64%

*Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

Maine Turnpike Authority

Revenue by Interchange

For the month of April 2022

	April 2022 Revenue	April 2021 Revenue	% Increase (Decrease)	YTD 2022 Revenue	YTD 2021 Revenue	% Increase (Decrease)
7 York Toll	\$5,815,317.70	\$4,251,738.05	36.78%	\$21,048,843.35	\$14,895,381.50	41.31%
19 Wells Toll	\$223,942.45	\$215,591.30	3.87%	\$807,046.30	\$759,005.90	6.33%
25 Kennebunk Toll	\$166,697.80	\$158,260.55	5.33%	\$610,420.80	\$562,689.15	8.48%
32 Biddeford Toll	\$411,830.35	\$401,501.75	2.57%	\$1,527,646.20	\$1,464,043.95	4.34%
36 Saco Toll	\$484,519.05	\$456,003.45	6.25%	\$1,794,070.35	\$1,638,126.15	9.52%
42 Scarborough Toll	\$240,740.80	\$235,547.45	2.20%	\$877,374.70	\$848,307.45	3.43%
44 I-295 Toll	\$758,147.65	\$706,900.00	7.25%	\$2,679,320.00	\$2,394,874.35	11.88%
45 South Portland Toll	\$486,779.70	\$468,282.85	3.95%	\$1,852,010.35	\$1,751,017.20	5.77%
46 Congress St/ Jet Port	\$305,715.25	\$271,715.25	12.51%	\$1,119,324.10	\$991,499.15	12.89%
47 Rand Rd / Westbrook Art. Toll	\$179,067.45	\$163,260.00	9.68%	\$664,304.35	\$603,347.95	10.10%
48 Portland / Westbrook Toll	\$331,069.90	\$311,865.55	6.16%	\$1,242,322.75	\$1,155,545.00	7.51%
52 Falmouth Spur	\$353,052.55	\$280,762.10	25.75%	\$1,177,466.95	\$991,987.55	18.70%
53 Portland North Toll	\$162,073.50	\$139,665.70	16.04%	\$585,151.55	\$507,404.00	15.32%
63 Gray Toll	\$346,820.75	\$311,031.55	11.51%	\$1,342,208.85	\$1,194,287.60	12.39%
67 New Gloucester Barrier	\$1,597,984.65	\$1,423,200.10	12.28%	\$5,973,604.45	\$5,298,307.35	12.75%
102 West Gardiner Barrier	\$683,815.40	\$598,940.90	14.17%	\$2,467,549.00	\$2,161,679.60	14.15%
103 Gardiner I-95 Toll	\$592,547.90	\$593,966.50	-0.24%	\$2,165,287.75	\$2,079,009.85	4.15%
Total	\$13,140,122.85	\$10,988,233.05	19.58%	\$47,933,951.80	\$39,296,513.70	21.98%

*Note 1. Revenue Figures do not include commuter revenue or adjustments.

On November 1, 2021 a new toll rate increase went into effect at the York Toll Plaza, the Family Discount Plan was adjusted and the Maine E-ZPass rate per-mile increased to 8.0 cents per mile.

RESULTS OF CONSOLIDATED OPERATIONS FOR April 2022

CLASS DESCRIPTION	REVENUE VEHICLES	REVENUE
1. Passenger Cars, motorcycles and buses (fewer than 13 pass.)	5,942,959	\$8,352,538.05
7. Passenger Car with trailer	78,204	\$144,107.35
<u>Total Passenger Cars</u>	6,021,163	\$8,496,645.40
2. Trucks and all other two-axle vehicles	160,322	\$570,814.70
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	55,995	\$223,247.55
4. Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	57,742	\$290,946.55
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	376,589	\$3,103,636.80
6. Six or more axle vehicles includes double-bottoms	58,115	\$454,831.85
<u>Total Commercial Vehicles</u>	708,763	\$4,643,477.45
Totals	6,729,926	\$13,140,122.85
Adjustments ¹		(\$151,019.83)
Subtotal		\$12,989,103.02
Commuter Plan Revenue		\$0.00
Gross Fare Revenue		\$12,989,103.02
(Less) Volume Discounts - Business Postpaid Plan		(\$163,882.56)
Family Discount Plan		(\$543,085.00)
Net Fare Revenue		\$12,282,135.46
Other Revenue		\$705,642.86
TOTAL OPERATING REVENUE		\$12,987,778.32

Notes:

1. Includes Credit Card fees incurred from Inter-Agency Group activity.

Comparison of Traffic Volume and Operating Income By Months in 12 Months Period Ending: April 2022 and April 2021

	Vehicles This Year 2022	Vehicles Last Year 2021	Revenue This Year 2022	Revenue Last Year 2021
May	7,130,571	4,503,022	\$12,051,931	\$8,166,185
June	8,087,833	5,834,747	\$13,614,839	\$10,116,617
July	9,171,545	7,202,500	\$15,395,780	\$12,350,250
August	9,178,356	7,686,561	\$15,443,144	\$13,062,819
September	7,931,806	6,927,957	\$13,318,995	\$11,787,250
October	7,852,539	6,911,110	\$13,250,080	\$11,774,369
November	6,641,728	5,426,253	\$12,707,271	\$9,289,556
December	6,465,790	5,287,331	\$12,240,378	\$8,868,054
January	5,499,648	5,146,360	\$10,647,694	\$8,770,905
February	5,552,914	4,769,244	\$10,736,830	\$8,128,806
March	6,623,936	5,980,371	\$12,771,901	\$10,106,977
April	6,749,629	6,180,396	\$12,987,778	\$10,569,877
Totals	86,886,295	71,855,852	155,166,621	122,991,664

Notes:

Vehicle count includes commuter vehicles and all other non-revenue vehicles.

MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS

As of April 2022

REVENUE FUND		
Cash & Cash Equivalents	\$28,810,176.12	
Change Fund	\$36,500.00	
ATM Cash Account	\$9,420.00	
Accounts Receivable (net of Accrued Volume Disc)	\$1,398,988.71	
Inter-Agency Receivables	\$5,158,218.68	
Miscellaneous Receivables	\$183,995.58	
Interest Receivable	\$7,105.65	
Prepaid Expenses	\$818,033.19	
Salt Inventory	\$1,011,056.09	
Fuel Inventory	\$191,787.27	\$37,625,281.29
CAPITAL FUND		
Series 2020 - Turnpike Projects	\$0.00	
Interest Receivable	\$0.00	
Prepaid Expenses	\$0.00	\$0.00
DEBT SERVICE FUND		
Series 2004 Interest	\$9,732.14	
Series 2004 Principal	\$849,298.96	
Series 2012 Interest	\$402,162.74	
Series 2012 Principal	\$7,631,755.22	
Series 2014 Interest	\$329,045.18	
Series 2014 Principal	\$1,481,463.19	
Series 2015 Interest	\$3,165,416.18	
Series 2015 Principal	\$7,971,806.10	
Series 2018 Interest	\$3,744,446.89	
Series 2018 Principal	\$4,512,299.97	
Series 2020 Interest	\$3,016,169.38	
Series 2022 Interest	\$1,471,688.34	
Deferred Bond Issue Costs	\$179,720.53	
Interest - Investment Valuation	\$0.00	
Principal - Investment Valuation	\$0.00	
Interest Receivable	\$12,516.28	\$34,777,521.10
DEBT SERVICE RESERVE FUND		
DSRF Account	\$22,200,995.98	
DSRF Interest Receivable	\$8,126.27	\$22,209,122.25
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	\$85,164,101.89	
Workers Compensation Trust	\$3,289,085.52	
Miscellaneous Receivables	\$1,389,000.00	
Interest Receivable	\$30,099.20	
Prepaid Expenses	\$880,749.01	
Transponder Inventory	\$184,315.04	
Deferred Pension Outflows	\$5,788,896.00	
Deferred OPEB Outflows	\$4,465,923.00	\$101,192,169.66
GENERAL RESERVE FUND		
Interchange Account	\$18,530,869.93	
Improvement Account	\$70,564,252.16	
D.O.T. Provision Account	\$229.80	
Subordinated Debt - 2014 - DSF Interest Account	\$663,340.73	
Subordinated Debt - 2014 - DSF Principal Account	\$1,398,037.70	
Interest Receivable	\$34,093.71	\$91,190,824.03
FIXED ASSETS		
Construction In Progress	\$101,881,296.97	
Infrastructure Assets	\$593,370,584.65	
Land & Land Improvements	\$113,710,638.92	
Buildings & Leasehold Improvements	\$86,338,273.73	
Vehicles, Toll System, Computer & Other Equipment	\$134,965,509.11	
Intangible Assets	\$882,369.35	
Accumulated Depreciation	(\$129,813,113.39)	\$901,335,559.34
TOTAL ASSETS		\$1,188,330,477.67

MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY

As of April 2022

NON BOND LIABILITIES		
Accounts Payable	\$9,457,845.03	
Retainage Payable	\$4,499,426.72	
Inter-Agency Payables	\$3,351,084.68	
Accrued Salaries & Payroll Taxes	\$391,008.54	
Accrued Employee Deductions	\$56,782.46	
Accrued Vacation & Sick Liability	\$4,213,484.42	
Accrued Workers Compensation Liability	\$1,366,146.51	
Sales Tax Payable	\$2,959.80	
Unearned Concession Revenue	\$192,829.75	
Unearned PPD Tolls - Business Accounts	\$1,977,861.39	
Unearned PPD Tolls - Individual Accounts	\$11,806,624.27	
Accrued Interest	\$8,532,792.54	
Accrued OPEB Liability	\$54,353,626.92	
Deferred OPEB Inflows	\$5,795,644.00	
Net Pension Liability/ (Asset)	(\$1,102,845.00)	
Deferred Pension Inflows	\$16,221,843.00	\$121,117,115.03
BONDS PAYABLE		
Series 2012 Revenue Bonds		
Dated March 8, 2012 : Due July 1, 2014 through July 1, 2042		
Current Portion	\$7,620,000.00	
Long Term Portion	\$0.00	\$7,620,000.00
Series 2014 Revenue Bonds		
Dated July 31, 2014 : Due July 1, 2015 through July 1, 2024		
Current Portion	\$1,470,000.00	
Long Term Portion	\$3,170,000.00	\$4,640,000.00
Series 2014 Special Obligation Bonds		
Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034		
Current Portion	\$1,385,000.00	
Long Term Portion	\$22,370,000.00	\$23,755,000.00
Series 2015 Revenue Bonds		
Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	\$7,960,000.00	
Long Term Portion	\$127,800,000.00	\$135,760,000.00
Series 2018 Revenue Bonds		
Dated February 1, 2018 : Due July 1, 2024 through July 1, 2047		
Current Portion	\$0.00	
Long Term Portion	\$150,000,000.00	\$150,000,000.00
Series 2020 Revenue Bonds		
Dated November 18, 2020 : Due July 1, 2026 through July 1, 2050		
Current Portion	\$0.00	
Long Term Portion	\$130,000,000.00	\$130,000,000.00
Series 2022 Revenue Bonds		
Dated April 4, 2022 : Due July 1, 2023 through July 1, 2042		
Current Portion	\$0.00	
Long Term Portion	\$102,340,000.00	\$102,340,000.00
Deferred Loss on Refunding (Net of Amortization)	(\$3,059,004.12)	(\$3,059,004.12)
RETAINED REVENUES		
Excess of Revenues over paid		
Expenditures: balance December 31, 2021	\$440,457,200.15	
MaineDOT Equity Transfers	(\$8,103,233.28)	
INCOME		
Net Revenues before Interest		
January 1, 2021 to December 31, 2021	\$17,977,517.49	
Interest Expense-Accrued and Paid (Year to date)	(\$8,179,192.56)	
Premium/Discount on Bonds (Net of Amortization)	\$74,005,074.96	\$516,157,366.76
TOTAL LIABILITIES AND EQUITY		\$1,188,330,477.67

MAINE TURNPIKE AUTHORITY
COMPARISON OF 2022 ACTUAL AND BUDGETED EXPENSES

		April Actual	April Budget	\$ Variance	Percent Variance	YTD Actual	YTD Budget	YTD Prior Year	YTD Budget Variance \$	YTD Prior Yr Variance \$	YTD Budget	YTD Last Yr
Administration	Salaries	\$79,648	\$107,606	\$27,958	25.98%	\$342,048	\$430,425	\$321,083	\$88,377	(\$20,965)	20.53%	(6.53%)
	All other	\$101,815	\$140,274	\$38,459	27.42%	\$470,178	\$612,960	\$400,331	\$142,782	(\$69,847)	23.29%	(17.45%)
	Dept Total	\$181,463	\$247,880	\$66,417	26.79%	\$812,226	\$1,043,385	\$721,414	\$231,159	(\$90,811)	22.15%	(12.59%)
Accounting, D.P.	Salaries	\$207,962	\$284,394	\$76,432	26.88%	\$978,404	\$1,137,576	\$930,944	\$159,172	(\$47,460)	13.99%	(5.10%)
	All other	\$83,939	\$126,580	\$42,641	33.69%	\$429,988	\$562,875	\$419,538	\$132,887	(\$10,450)	23.61%	(2.49%)
	Dept Total	\$291,902	\$410,974	\$119,072	28.97%	\$1,408,392	\$1,700,451	\$1,350,482	\$292,059	(\$57,910)	17.18%	(4.29%)
Highway Maintenance	Salaries	\$332,855	\$402,400	\$69,545	17.28%	\$2,249,010	\$2,094,600	\$1,915,063	(\$154,410)	(\$333,947)	(7.37%)	(17.44%)
	All other	\$212,633	\$260,757	\$48,124	18.46%	\$1,902,239	\$1,851,898	\$1,512,027	(\$50,341)	(\$390,212)	(2.72%)	(25.81%)
	Dept Total	\$545,488	\$663,157	\$117,669	17.74%	\$4,151,249	\$3,946,498	\$3,427,090	(\$204,751)	(\$724,159)	(5.19%)	(21.13%)
Garages	Salaries	\$62,969	\$102,390	\$39,421	38.50%	\$383,426	\$477,900	\$434,970	\$94,474	\$51,544	19.77%	11.85%
	All other	\$221,769	\$193,068	(\$28,701)	(14.87%)	\$1,082,373	\$1,034,192	\$768,941	(\$48,181)	(\$313,432)	(4.66%)	(40.76%)
	Dept Total	\$284,738	\$295,458	\$10,720	3.63%	\$1,465,800	\$1,512,092	\$1,203,911	\$46,292	(\$261,889)	3.06%	(21.75%)
Fare Collection	Salaries	\$769,304	\$964,660	\$195,356	20.25%	\$3,046,114	\$3,661,240	\$2,850,852	\$615,126	(\$195,262)	16.80%	(6.85%)
	All other	\$262,303	\$387,453	\$125,150	32.30%	\$1,135,841	\$1,529,619	\$1,179,142	\$399,778	\$43,301	25.74%	3.67%
	Dept Total	\$1,031,607	\$1,352,113	\$320,506	23.70%	\$4,181,955	\$5,190,859	\$4,029,994	\$1,008,904	(\$151,961)	19.44%	(3.77%)
Special Services, Patrol	Salaries	\$43,542	\$54,700	\$11,158	20.40%	\$174,783	\$214,500	\$176,307	\$39,717	\$1,524	18.52%	0.86%
	All other	\$574,257	\$585,628	\$11,371	1.94%	\$2,291,196	\$2,626,272	\$2,528,011	\$335,076	\$236,815	12.76%	9.37%
	Dept Total	\$617,800	\$640,328	\$22,529	3.52%	\$2,465,979	\$2,840,772	\$2,704,318	\$374,793	\$238,339	13.19%	8.81%
Building Maintenance	Salaries	\$42,428	\$58,906	\$16,478	27.97%	\$187,863	\$235,623	\$150,619	\$47,760	(\$37,244)	20.27%	(24.73%)
	All other	\$43,625	\$55,164	\$11,539	20.92%	\$169,084	\$221,266	\$169,510	\$52,182	\$426	23.58%	0.25%
	Dept Total	\$86,053	\$114,070	\$28,017	24.56%	\$356,946	\$456,889	\$320,129	\$99,943	(\$36,818)	21.87%	(11.50%)
Total Salaries	Total Salaries	\$1,538,709	\$1,975,056	\$436,347	22.09%	\$7,361,648	\$8,251,864	\$6,779,838	\$890,216	(\$581,810)	10.79%	(8.58%)
	Total Other	\$1,500,341	\$1,748,924	\$248,583	14.21%	\$7,480,899	\$8,439,082	\$6,977,500	\$958,183	(\$503,399)	11.35%	(7.21%)
		\$3,039,050	\$3,723,980	\$684,930	18.39%	\$14,842,547	\$16,690,946	\$13,757,338	\$1,848,399	(\$1,085,209)	11.07%	(7.89%)