



MAINE TURNPIKE AUTHORITY

FINANCIAL REPORT

November 2022

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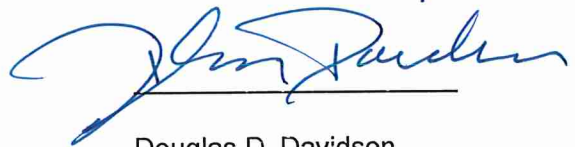
This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:

A handwritten signature in black ink, appearing to read 'John P. Sirois', written over a horizontal line.

John P. Sirois
Director of Finance

Approved by:

A handwritten signature in blue ink, appearing to read 'Douglas D. Davidson', written over a horizontal line.

Douglas D. Davidson
Chief Financial Officer & Treasurer

	November 2022	November 2021	YTD 2022	YTD 2021
<u>REVENUES</u>				
Net Fare Revenue	\$12,319,912.90	\$12,195,387.57	\$148,349,035.59	\$127,115,357.05
Concession Rentals	\$363,010.83	\$347,225.70	\$5,092,482.05	\$4,066,319.95
Misc.	\$243,833.64	\$167,964.18	\$2,582,264.97	\$2,210,099.99
<u>Investment Income</u>				
Revenue Fund	\$84,587.53	(\$3,306.81)	\$348,038.19	(\$33,171.94)
Reserve Maintenance Fund	\$240,554.47	\$714.28	\$1,141,670.13	\$23,692.45
Improvement Account	\$109,370.22	\$1,138.80	\$599,054.77	\$21,508.08
Interchange Account	\$139,549.55	\$319.88	\$458,487.04	\$8,114.59
D.O.T. Provision Account	\$5,433.59	\$45.16	\$10,594.87	\$500.33
<u>TOTAL REVENUES</u>	\$13,506,252.73	\$12,709,488.76	\$158,581,627.61	\$133,412,420.50
<u>OPERATING EXPENSE</u>				
Admin. & General	\$203,529.76	\$181,203.52	\$2,129,112.31	\$1,912,034.60
Finance, Information Services	\$330,713.74	\$348,319.39	\$3,702,670.47	\$3,727,458.55
Highway Maintenance	\$567,067.43	\$568,045.57	\$7,689,768.82	\$6,662,739.50
Equipment Maintenance	\$338,821.13	\$273,666.90	\$3,800,881.01	\$3,164,251.17
Fare Collection	\$966,536.17	\$1,050,210.86	\$11,021,312.19	\$11,014,089.31
Special Services, Patrol	\$471,244.72	\$540,371.56	\$6,829,913.57	\$6,580,007.83
Building Maintenance	\$84,032.15	\$83,409.35	\$944,171.20	\$819,066.99
<u>Total Operating Expense</u>	\$2,961,945.10	\$3,045,227.15	\$36,117,829.57	\$33,879,647.95
Reserve Maintenance Expenditures	\$1,933,440.73	\$1,608,451.89	\$33,986,111.79	\$27,543,786.28
Depreciation Expense	\$1,319,305.67	\$1,000,926.32	\$14,942,489.56	\$11,003,337.18
(Gain)/Loss on Sale of Fixed Assets	\$120,309.65	\$0.00	\$20,886.64	(\$55,667.05)
Capital General Expenses	\$0.00	\$10,048.54	\$0.00	\$10,158.12
<u>NET OPERATING REVENUES</u>	\$7,121,251.58	\$7,044,834.86	\$73,514,310.05	\$61,031,158.02
<u>Non-operating Investment Income</u>				
Capital Fund	\$0.00	\$376.75	\$1,110.96	\$41,029.87
Debt Service Reserve Fund	\$69,130.98	\$388.49	\$296,324.12	\$9,856.23
Series '04, '12, '14, '15, '18, '20 & '22 Debt Service Fund-Interest	\$45,878.77	\$200.88	\$181,442.96	\$4,616.24
Series '04, '12, '14, '15, '18, '20 & '22 Debt Service Fund-Principal	\$98,266.43	\$359.85	\$309,559.54	\$7,924.09
	\$7,334,527.76	\$7,046,160.83	\$74,302,747.63	\$61,094,584.45
Maine D.O.T. Transfers/Series '14 DSF	\$82,629.17	\$88,400.00	\$943,545.85	\$998,999.98
Interchange Account Expenditures	\$1,106.47	\$0.00	\$1,106.47	\$0.00
Interest Expense	\$1,938,585.63	\$2,074,732.50	\$21,891,375.29	\$23,209,932.54
Bond Premium Amortization	(\$629,826.43)	(\$484,481.93)	(\$6,559,112.42)	(\$5,401,442.46)
Bond Issue Cost Amortization	\$1,712.52	\$1,712.52	\$18,837.72	\$20,360.57
Bond Issue Expense	\$0.00	\$0.00	\$485,420.82	\$1,630.00
Deferred Loss on Refunding Amortization	\$16,825.01	\$72,570.56	\$352,311.76	\$829,694.98
Improvement Expenses	\$257,939.72	\$0.00	\$1,018,926.37	\$41,667.21
<u>NET REVENUES</u>	\$5,665,555.67	\$5,293,227.18	\$56,150,335.77	\$41,393,741.63

Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.

B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.

The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.

Construction in Progress represents costs incurred by the Authority for in-construction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.

C) Depreciation Expense for non-Infrastructure assets are recorded based on the straight-line method, over the asset's useful life, using the full-month convention.

D) Prepaid Expenses - expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.

E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.

F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.

G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.

H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.

I) Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.

J) On November 1, 2021, the Authority implemented a new toll rate increase at the York Toll Plaza and adjusted the Family Discount Plan. The increase at the York Toll Plaza is for patrons paying with cash only or using an out of state E-ZPass. In the adjusted Family Discount Plan, Class 1 personal account holders can qualify for a 20% discount if the number of trips in a month exceed 30, or a 40% discount if the number of trips in the month exceeds 40. With the toll increase at the York Toll Plaza and the Family Discount Plan adjustment, the Maine E-Zpass rate per mile increased to 8.0 cents per mile.

K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

Maine Turnpike Authority

Vehicle Transactions by Interchange

For the month of November 2022

	November 2022 Vehicles	November 2021 Vehicles	% Increase (Decrease)	YTD 2022 Vehicles	YTD 2021 Vehicles	% Increase (Decrease)
7 York Toll	1,128,529	1,130,812	-0.20%	14,468,816	13,962,610	3.63%
19 Wells Toll	253,492	251,494	0.79%	3,282,491	3,248,986	1.03%
25 Kennebunk Toll	187,403	181,345	3.34%	2,239,539	2,177,975	2.83%
32 Biddeford Toll	437,548	424,713	3.02%	5,064,246	4,979,241	1.71%
36 Saco Toll	501,704	489,694	2.45%	6,168,374	6,023,911	2.40%
42 Scarborough Toll	245,328	236,684	3.65%	2,886,745	2,768,265	4.28%
44 I-295 Toll	617,118	566,618	8.91%	7,315,921	6,764,863	8.15%
45 South Portland Toll	413,713	425,228	-2.71%	4,639,537	4,685,547	-0.98%
46 Congress St/ Jet Port	290,764	279,332	4.09%	3,312,799	3,085,217	7.38%
47 Rand Rd / Westbrook Art. Toll	184,329	180,648	2.04%	2,030,140	1,908,237	6.39%
48 Portland / Westbrook Toll	353,210	350,051	0.90%	4,073,376	3,931,921	3.60%
52 Falmouth Spur	266,811	268,830	-0.75%	3,251,908	3,086,666	5.35%
53 Portland North Toli	191,163	155,673	22.80%	1,936,893	1,750,159	10.67%
63 Gray Toll	267,407	267,498	-0.03%	3,299,764	3,097,337	6.54%
67 New Gloucester Barrier	471,428	467,274	0.89%	5,552,655	5,287,965	5.01%
102 West Gardiner Barrier	325,324	316,562	2.77%	3,845,804	3,606,118	6.65%
103 Gardiner I-95 Toll	661,264	649,272	1.85%	7,905,750	7,705,731	2.60%
Total	6,796,535	6,641,728	2.33%	81,274,758	78,070,749	4.10%

*Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

Maine Turnpike Authority**Revenue by Interchange
For the month of November 2022**

		November 2022 Revenue	November 2021 Revenue	% Increase (Decrease)	YTD 2022 Revenue	YTD 2021 Revenue	% Increase (Decrease)
7	York Toll	\$5,819,604.35	\$5,888,783.60	-1.17%	\$73,147,805.25	\$56,817,053.90	28.74%
19	Wells Toll	\$216,444.65	\$216,738.70	-0.14%	\$2,652,510.60	\$2,603,341.90	1.89%
25	Kennebunk Toll	\$171,696.60	\$167,484.25	2.52%	\$2,010,077.80	\$1,944,647.75	3.36%
32	Biddeford Toll	\$413,414.70	\$406,041.65	1.82%	\$4,733,633.80	\$4,678,049.55	1.19%
36	Saco Toll	\$473,392.05	\$465,945.90	1.60%	\$5,706,746.50	\$5,527,072.15	3.25%
42	Scarborough Toll	\$236,975.80	\$234,274.10	1.15%	\$2,781,739.60	\$2,678,721.60	3.85%
44	I-295 Toll	\$830,674.05	\$778,838.85	6.66%	\$9,608,751.80	\$8,916,384.25	7.77%
45	South Portland Toll	\$476,444.70	\$487,767.80	-2.32%	\$5,300,308.30	\$5,305,860.30	-0.10%
46	Congress St/ Jet Port	\$293,096.65	\$283,408.70	3.42%	\$3,348,043.90	\$3,120,881.45	7.28%
47	Rand Rd / Westbrook Art. Toll	\$176,797.25	\$176,273.30	0.30%	\$1,955,650.25	\$1,861,995.60	5.03%
48	Portland / Westbrook Toll	\$325,657.45	\$329,230.80	-1.09%	\$3,754,848.35	\$3,640,089.25	3.15%
52	Falmouth Spur	\$312,080.95	\$321,049.25	-2.79%	\$3,843,902.75	\$3,666,936.10	4.83%
53	Portland North Toll	\$183,875.30	\$154,068.30	19.35%	\$1,886,145.35	\$1,660,102.55	13.62%
63	Gray Toll	\$326,540.80	\$332,524.15	-1.80%	\$4,022,972.90	\$3,711,087.45	8.40%
67	New Gloucester Barrier	\$1,554,376.25	\$1,544,239.55	0.66%	\$18,156,072.25	\$17,166,325.55	5.77%
102	West Gardiner Barrier	\$680,751.80	\$669,465.40	1.69%	\$8,000,837.05	\$7,486,431.75	6.87%
103	Gardiner I-95 Toll	\$611,903.90	\$612,087.05	-0.03%	\$7,371,725.70	\$7,317,556.40	0.74%
	Total	\$13,103,727.25	\$13,068,221.35	0.27%	\$158,281,772.15	\$138,102,537.50	14.61%

*Note 1. Revenue Figures do not include commuter revenue or adjustments.

On November 1, 2021 a new toll rate increase went into effect at the York Toll Plaza, the Family Discount Plan was adjusted and the Maine E-ZPass rate per mile increased to 8.0 cents per mile.

RESULTS OF CONSOLIDATED OPERATIONS FOR November 2022

CLASS DESCRIPTION	REVENUE VEHICLES	REVENUE
1. Passenger Cars, motorcycles and buses (fewer than 13 pass.)	6,021,051	\$8,488,665.35
7. Passenger Car with trailer	71,528	\$133,568.80
<u>Total Passenger Cars</u>	<u>6,092,579</u>	<u>\$8,622,234.15</u>
2. Trucks and all other two-axle vehicles	158,100	\$567,124.60
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	56,929	\$230,196.15
4. Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	53,761	\$270,375.05
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	361,231	\$2,993,428.20
6. Six or more axle vehicles includes double-bottoms	54,454	\$420,369.10
<u>Total Commercial Vehicles</u>	<u>684,475</u>	<u>\$4,481,493.10</u>
<u>Totals</u>	<u>6,777,054</u>	<u>\$13,103,727.25</u>
Adjustments ¹		(\$111,833.38)
Subtotal		\$12,991,893.87
Commuter Plan Revenue		\$0.00
Gross Fare Revenue		\$12,991,893.87
(Less) Volume Discounts - Business Postpaid Plan		(\$143,181.46)
Family Discount Plan		(\$528,799.51)
Net Fare Revenue		<u>\$12,319,912.90</u>
Other Revenue		\$691,432.00
TOTAL OPERATING REVENUE		<u>\$13,011,344.90</u>

Notes:

1. Includes Credit Card fees incurred from Inter-Agency Group activity.

Comparison of Traffic Volume and Operating Income By Months in 12 Months Period Ending: November 2022 and November 2021

	Vehicles This Year 2022	Vehicles Last Year 2021	Revenue This Year 2022	Revenue Last Year 2021
December	6,465,790	5,287,331	\$12,240,378	\$8,868,054
January	5,499,648	5,146,360	\$10,647,694	\$8,770,905
February	5,552,914	4,769,244	\$10,736,830	\$8,128,806
March	6,623,936	5,980,371	\$12,771,901	\$10,106,977
April	6,749,629	6,180,396	\$12,987,778	\$10,569,877
May	7,490,621	7,130,571	\$14,047,034	\$12,051,931
June	8,086,475	8,087,833	\$15,677,482	\$13,614,839
July	9,059,555	9,171,545	\$17,561,591	\$15,395,780
August	9,288,935	9,178,356	\$17,971,894	\$15,443,144
September	8,243,117	7,931,806	\$15,856,183	\$13,318,995
October	7,883,393	7,852,539	\$15,102,088	\$13,250,080
November	6,796,535	6,641,728	\$13,011,345	\$12,707,271
Totals	87,740,548	83,358,080	168,612,198	142,226,659

Notes:

Vehicle count includes commuter vehicles and all other non-revenue vehicles.

MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS

As of November 2022

REVENUE FUND		
Cash & Cash Equivalents	\$28,299,563.67	
Change Fund	\$36,500.00	
ATM Cash Account	\$13,520.00	
Accounts Receivable (net of Accrued Volume Disc)	\$1,275,794.23	
Inter-Agency Receivables	\$6,154,980.81	
Miscellaneous Receivables	\$137,802.33	
Interest Receivable	\$65,578.38	
Prepaid Expenses	\$818,741.79	
Salt Inventory	\$1,149,265.82	
Fuel Inventory	\$109,669.68	\$38,064,416.71
CAPITAL FUND		
Series 2020 - Turnpike Projects	\$0.00	
Interest Receivable	\$0.00	
Prepaid Expenses	\$0.00	\$0.00
DEBT SERVICE FUND		
Series 2004 Interest	\$0.00	
Series 2004 Principal	\$0.00	
Series 2012 Interest	\$0.00	
Series 2012 Principal	\$0.00	
Series 2014 Interest	\$215,397.63	
Series 2014 Principal	\$1,946,066.56	
Series 2015 Interest	\$3,472,023.86	
Series 2015 Principal	\$10,519,809.32	
Series 2018 Interest	\$4,457,480.25	
Series 2018 Principal	\$4,557,779.52	
Series 2020 Interest	\$3,540,740.11	
Series 2020 Principal	\$3,639,210.48	
Series 2022 Interest	\$3,094,328.07	
Series 2022 Principal	\$11,015,687.49	
Deferred Bond Issue Costs	\$167,732.89	
Interest - Investment Valuation	\$0.00	
Principal - Investment Valuation	\$0.00	
Interest Receivable	\$146,591.71	\$46,772,848.49
DEBT SERVICE RESERVE FUND		
DSRF Account	\$22,256,175.47	
DSRF Interest Receivable	\$70,270.77	\$22,326,446.24
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	\$69,117,296.64	
Workers Compensation Trust	\$3,090,111.81	
Miscellaneous Receivables	\$0.00	
Interest Receivable	\$245,010.43	
Prepaid Expenses	\$1,345,623.99	
Transponder Inventory	\$94,204.74	
Deferred Pension Outflows	\$5,788,896.00	
Deferred OPEB Outflows	\$4,465,923.00	\$84,147,066.61
GENERAL RESERVE FUND		
Interchange Account	\$43,501,408.69	
Improvement Account	\$36,700,570.07	
D.O.T. Provision Account	\$230.38	
Subordinated Debt - 2014 - DSF Interest Account	\$620,164.61	
Subordinated Debt - 2014 - DSF Principal Account	\$1,315,613.75	
Interest Receivable	\$258,636.24	\$82,896,628.74
FIXED ASSETS		
Construction In Progress	\$143,463,209.62	
Infrastructure Assets	\$593,370,584.65	
Land & Land Improvements	\$113,707,638.92	
Buildings & Leasehold Improvements	\$86,338,273.73	
Vehicles, Toll System, Computer & Other Equipment	\$124,154,887.44	
Intangible Assets	\$882,369.35	
Accumulated Depreciation	(\$127,482,008.82)	\$934,434,954.89
TOTAL ASSETS		\$1,208,642,361.68

MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY

As of November 2022

NON BOND LIABILITIES		
Accounts Payable	\$5,396,932.46	
Retainage Payable	\$4,436,001.89	
Inter-Agency Payables	\$2,379,517.77	
Accrued Salaries & Payroll Taxes	\$286,646.73	
Accrued Employee Deductions	\$79,896.67	
Accrued Vacation & Sick Liability	\$4,273,334.54	
Accrued Workers Compensation Liability	\$1,178,212.20	
Sales Tax Payable	\$2,634.61	
Unearned Concession Revenue	\$93,244.91	
Unearned PPD Tolls - Business Accounts	\$2,051,926.96	
Unearned PPD Tolls - Individual Accounts	\$12,145,404.42	
Accrued Interest	\$10,106,073.95	
Accrued OPEB Liability	\$54,353,626.92	
Deferred OPEB Inflows	\$5,795,644.00	
Net Pension Liability/ (Asset)	(\$1,102,845.00)	
Deferred Pension Inflows	\$16,221,843.00	\$118,198,146.03
BONDS PAYABLE		
Series 2012 Revenue Bonds		
Dated March 8, 2012 : Due July 1, 2014 through July 1, 2042		
Current Portion	\$0.00	
Long Term Portion	\$0.00	\$0.00
Series 2014 Revenue Bonds		
Dated July 31, 2014 : Due July 1, 2015 through July 1, 2024		
Current Portion	\$1,545,000.00	
Long Term Portion	\$1,325,000.00	\$3,170,000.00
Series 2014 Special Obligation Bonds		
Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034		
Current Portion	\$1,450,000.00	
Long Term Portion	\$20,920,000.00	\$22,370,000.00
Series 2015 Revenue Bonds		
Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	\$8,365,000.00	
Long Term Portion	\$119,435,000.00	\$127,800,000.00
Series 2018 Revenue Bonds		
Dated February 1, 2018 : Due July 1, 2024 through July 1, 2047		
Current Portion	\$0.00	
Long Term Portion	\$150,000,000.00	\$150,000,000.00
Series 2020 Revenue Bonds		
Dated November 18, 2020 : Due July 1, 2026 through July 1, 2050		
Current Portion	\$0.00	
Long Term Portion	\$130,000,000.00	\$130,000,000.00
Series 2022 Revenue Bonds		
Dated April 4, 2022 : Due July 1, 2023 through July 1, 2042		
Current Portion	\$8,780,000.00	
Long Term Portion	\$93,560,000.00	\$102,340,000.00
Deferred Loss on Refunding (Net of Amortization)	(\$1,531,077.71)	(\$1,531,077.71)
RETAINED REVENUES		
Excess of Revenues over paid		
Expenditures: balance December 31, 2021	\$440,457,200.15	
Prior Period Adjustment - Florida Turnpike/ BestPass Refund	(\$436,649.82)	
MaineDOT Equity Transfers	(\$9,427,179.23)	
INCOME		
Net Revenues before Interest		
January 1, 2021 to December 31, 2021	\$78,041,711.06	
Interest Expense-Accrued and Paid (Year to date)	(\$21,891,375.29)	
Premium/Discount on Bonds (Net of Amortization)	\$69,551,586.49	\$556,295,293.36
TOTAL LIABILITIES AND EQUITY		\$1,208,642,361.68

MAINE TURNPIKE AUTHORITY
COMPARISON OF 2022 ACTUAL AND BUDGETED EXPENSES

	November Actual	November Budget	\$ Variance	Percent Variance	YTD Actual	YTD Budget	YTD Prior Year	YTD Budget Variance \$	YTD Prior Yr Variance \$	Percent Variance	
										YTD Budget	YTD Last Yr
Administration											
Salaries	\$93,018	\$107,606	\$14,588	13.56%	\$977,572	\$1,198,015	\$885,404	\$220,443	(\$92,169)	18.40%	(10.41%)
All other	\$110,511	\$135,206	\$24,695	18.26%	\$1,151,540	\$1,550,373	\$1,025,631	\$398,833	(\$124,909)	25.72%	(12.17%)
Dept Total	\$203,530	\$242,812	\$39,282	16.18%	\$2,129,112	\$2,748,388	\$1,912,035	\$619,276	(\$217,078)	22.53%	(11.35%)
Accounting, D.P.											
Salaries	\$292,173	\$284,394	(\$7,779)	(2.74%)	\$2,820,185	\$3,166,254	\$2,735,144	\$346,069	(\$85,041)	10.93%	(3.11%)
All other	\$38,541	\$122,830	\$84,289	68.62%	\$882,486	\$1,451,599	\$992,315	\$569,113	\$109,829	39.21%	11.07%
Dept Total	\$330,714	\$407,224	\$76,510	18.79%	\$3,702,670	\$4,617,853	\$3,727,459	\$915,183	\$24,788	19.82%	0.67%
Highway Maintenance											
Salaries	\$447,191	\$422,800	(\$24,391)	(5.77%)	\$4,761,829	\$4,371,500	\$4,059,169	(\$390,329)	(\$702,660)	(8.93%)	(17.31%)
All other	\$119,877	\$294,797	\$174,920	59.34%	\$2,927,940	\$3,153,487	\$2,603,570	\$225,547	(\$324,370)	7.15%	(12.46%)
Dept Total	\$567,067	\$717,597	\$150,530	20.98%	\$7,689,769	\$7,524,987	\$6,662,740	(\$164,782)	(\$1,027,023)	(2.19%)	(15.41%)
Garages											
Salaries	\$96,550	\$105,410	\$8,860	9.27%	\$982,429	\$1,156,360	\$1,055,894	\$173,931	\$73,465	15.04%	6.96%
All other	\$242,271	\$213,428	(\$28,843)	(13.51%)	\$2,818,452	\$2,379,118	\$2,108,357	(\$439,334)	(\$710,095)	(18.47%)	(33.68%)
Dept Total	\$338,821	\$318,838	(\$18,983)	(5.94%)	\$3,800,881	\$3,535,478	\$3,164,251	(\$265,403)	(\$635,630)	(7.51%)	(20.12%)
Fare Collection											
Salaries	\$817,203	\$935,040	\$120,837	12.88%	\$8,496,803	\$9,995,820	\$8,087,680	\$1,499,017	(\$409,124)	15.00%	(5.06%)
All other	\$149,333	\$367,356	\$218,023	59.35%	\$2,524,509	\$4,037,264	\$2,926,410	\$1,512,753	\$401,901	37.47%	13.73%
Dept Total	\$966,536	\$1,302,396	\$336,860	25.96%	\$11,021,312	\$14,033,084	\$11,014,089	\$3,011,772	(\$7,223)	21.46%	(0.07%)
Special Services, Patrol											
Salaries	\$48,506	\$58,440	\$9,934	17.00%	\$524,154	\$574,080	\$476,908	\$49,906	(\$47,246)	8.69%	(9.91%)
All other	\$422,739	\$586,128	\$163,389	27.88%	\$6,305,760	\$7,022,855	\$6,103,100	\$717,095	(\$202,660)	10.21%	(3.32%)
Dept Total	\$471,245	\$644,568	\$173,324	26.89%	\$6,829,914	\$7,596,915	\$6,580,008	\$767,001	(\$249,905)	10.10%	(3.80%)
Building Maintenance											
Salaries	\$47,365	\$50,906	\$11,541	19.59%	\$515,683	\$655,817	\$423,951	\$140,134	(\$91,732)	21.37%	(21.64%)
All other	\$36,667	\$55,174	\$18,507	33.54%	\$428,489	\$611,610	\$395,116	\$183,121	(\$33,372)	29.94%	(8.45%)
Dept Total	\$84,032	\$114,080	\$30,048	26.34%	\$944,171	\$1,267,427	\$819,067	\$223,256	(\$125,104)	25.50%	(15.27%)
Total Salaries	\$1,842,006	\$1,976,596	\$134,590	6.81%	\$19,078,654	\$21,117,826	\$17,724,149	\$2,039,172	(\$1,354,505)	9.66%	(7.64%)
Total Other	\$1,119,939	\$1,774,919	\$654,980	36.90%	\$17,039,175	\$20,206,306	\$16,155,499	\$3,167,130	(\$883,676)	15.67%	(5.47%)
	\$2,961,945	\$3,751,515	\$789,570	21.05%	\$36,117,830	\$41,324,132	\$33,879,646	\$5,206,302	(\$2,238,182)	12.60%	(6.61%)