

MAINE TURNPIKE AUTHORITY

FINANCIAL REPORT

August 2019

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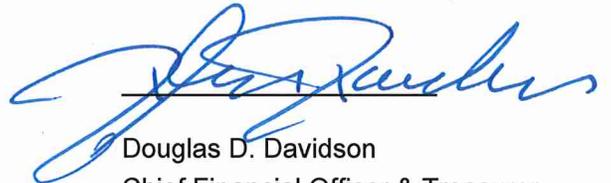
This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:



John P. Sirois
Director of Finance

Approved by:



Douglas D. Davidson
Chief Financial Officer & Treasurer

	August 2019	August 2018	YTD 2019	YTD 2018
<u>REVENUES</u>				
Net Fare Revenue	\$15,478,919.84	\$15,369,937.70	\$94,535,673.23	\$93,221,932.29
Concession Rentals	\$646,116.24	\$660,546.87	\$3,250,964.32	\$3,477,426.12
Misc.	\$177,914.15	\$186,047.06	\$1,308,569.60	\$1,296,375.96
Investment Income				
Revenue Fund	\$48,535.13	\$40,319.76	\$358,034.82	\$216,910.52
Reserve Maintenance Fund	\$212,430.39	\$100,769.47	\$1,699,016.23	\$693,894.56
Improvement Account	\$62,644.10	\$18,341.01	\$520,075.61	\$118,306.32
Interchange Account	\$20,035.58	\$18,404.66	\$176,692.95	\$126,802.68
D.O.T. Provision Account	\$659.48	\$3,448.74	\$23,393.80	\$45,143.04
<u>TOTAL REVENUES</u>	\$16,647,254.91	\$16,397,815.27	\$101,872,420.56	\$99,196,791.49
<u>OPERATING EXPENSE</u>				
Admin. & General	\$187,690.08	\$195,976.17	\$1,587,142.59	\$1,597,043.95
Finance, Information Services	\$343,173.45	\$346,397.82	\$2,862,693.72	\$2,711,813.84
Highway Maintenance	\$479,437.72	\$457,663.02	\$6,038,960.47	\$5,925,441.79
Equipment Maintenance	\$274,979.69	\$245,722.84	\$2,391,463.54	\$2,424,406.56
Fare Collection	\$1,121,491.20	\$1,146,247.98	\$9,107,438.94	\$9,012,440.03
Special Services, Patrol	\$700,397.93	\$599,065.22	\$5,794,403.63	\$5,115,255.42
Building Maintenance	\$86,094.23	\$114,897.66	\$703,690.20	\$800,966.90
<u>Total Operating Expense</u>	\$3,193,264.30	\$3,105,970.71	\$28,485,793.09	\$27,587,368.49
Reserve Maintenance Expenditures	\$1,946,387.95	\$5,563,720.14	\$12,801,684.61	\$28,236,223.36
Depreciation Expense	\$840,669.77	\$778,070.33	\$6,609,126.23	\$6,206,184.30
(Gain)/Loss on Sale of Fixed Assets	\$0.00	\$0.00	(\$102,883.09)	\$4,949.67
Capital General Expenses	\$2,758,526.13	\$0.00	\$9,399,013.03	\$113,101.30
<u>NET OPERATING REVENUES</u>	\$7,908,406.76	\$6,950,054.09	\$44,679,686.69	\$37,048,964.37
<u>Non-operating Investment Income</u>				
Capital Fund	\$66,699.18	\$221,409.91	\$992,882.70	\$1,409,977.34
Debt Service Reserve Fund	\$37,435.44	\$32,005.28	\$322,081.93	\$180,745.70
Series '04, '07, '08, '09, '12, '14, '15 & '18 Debt Service Fund-Interest	\$22,311.26	\$19,303.25	\$186,934.10	\$128,334.84
Series '04, '07, '08, '09, '12, '14, '15 & '18 Debt Service Fund-Principal	\$29,894.72	\$26,788.78	\$337,206.87	\$270,878.69
	\$8,064,747.36	\$7,249,561.31	\$46,518,792.29	\$39,038,900.94
Maine D.O.T. Transfers/Series '08 & '14 DSF	\$98,104.17	\$103,125.00	\$814,958.34	\$3,242,400.00
Interest Expense	\$1,729,142.92	\$1,785,720.00	\$14,172,605.84	\$14,141,787.15
Bond Premium Amortization	(\$401,349.24)	(\$422,908.86)	(\$3,340,151.64)	(\$3,428,298.13)
Bond Issue Cost Amortization	\$1,966.43	\$1,966.43	\$15,731.44	\$48,151.18
Bond Issue Expense	\$0.00	\$0.00	\$0.00	\$755,335.71
Deferred Loss on Refunding Amortization	\$77,807.01	\$77,807.01	\$622,456.08	\$776,092.18
Improvement Expenses	\$2,503.24	\$0.00	\$20,025.92	\$0.00
<u>NET REVENUES</u>	\$6,556,572.83	\$5,703,851.73	\$34,213,166.31	\$23,503,432.85

Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

- A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.
- B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.

The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.

Construction in Progress represents costs incurred by the Authority for in-construction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.

- C) Depreciation Expense for non-Infrastructure assets are recorded based on the straight-line method, over the asset's useful life, using the full-month convention.
- D) Prepaid Expenses - expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.
- E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.
- F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.
- G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.
- H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.
- I) Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.
- J) On November 1, 2012, the Authority discontinued offering the Quarterly Commuter Plan and replaced it with a volume based discount plan. In this new plan, Class 1 personal account holders can qualify for a 25% discount if the number of trips in a month exceed 30, or a 50% discount if the number of trips in the month exceeds 40.
- K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

Maine Turnpike Authority

Vehicle Transactions by Interchange For the month of August 2019

	August 2019 Vehicles	August 2018 Vehicles	% Increase (Decrease)	YTD 2019 Vehicles	YTD 2018 Vehicles	% Increase (Decrease)
7 York Toll	1,978,548	1,947,836	1.58%	10,720,004	10,548,162	1.63%
19 Wells Toll	435,447	430,779	1.08%	2,518,248	2,433,275	3.49%
25 Kennebunk Toll	272,747	264,200	3.24%	1,676,441	1,644,060	1.97%
32 Biddeford Toll	573,910	559,439	2.59%	3,838,887	3,744,171	2.53%
36 Saco Toll	760,156	742,093	2.43%	4,716,275	4,583,725	2.89%
42 Scarborough Toll	273,337	309,922	-11.80%	1,991,713	1,972,385	0.98%
44 I-295 Toll	899,127	838,341	7.25%	4,908,643	4,725,859	3.87%
45 South Portland Toll	560,680	571,560	-1.90%	4,026,491	3,982,852	1.10%
46 Congress St/ Jet Port	354,073	366,175	-3.30%	2,579,708	2,531,488	1.90%
47 Rand Rd / Westbrook Art. Toll	204,592	211,846	-3.42%	1,490,817	1,506,775	-1.06%
48 Portland / Westbrook Toll	437,834	426,010	2.78%	3,032,514	2,896,051	4.71%
52 Falmouth Spur	432,078	434,311	-0.51%	2,644,695	2,563,990	3.15%
53 Portland North Toll	217,310	224,103	-3.03%	1,609,305	1,592,803	1.04%
63 Gray Toll	355,977	343,143	3.74%	2,345,678	2,243,881	4.54%
67 New Gloucester Barrier	603,559	613,967	-1.70%	3,876,887	3,823,229	1.40%
102 West Gardiner Barrier	442,852	464,788	-4.72%	2,738,204	2,682,805	2.06%
103 Gardiner I-95 Toll	1,011,001	963,209	4.96%	6,129,522	5,946,454	3.08%
Total	9,813,228	9,711,722	1.05%	60,844,032	59,421,965	2.39%

*Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

Maine Turnpike Authority

Revenue by Interchange For the month of August 2019

	August 2019 Revenue	August 2018 Revenue	% Increase (Decrease)	YTD 2019 Revenue	YTD 2018 Revenue	% Increase (Decrease)
7 York Toll	\$7,226,350.10	\$7,145,198.30	1.14%	\$41,365,720.55	\$41,026,342.05	0.83%
19 Wells Toll	\$330,863.15	\$330,070.95	0.24%	\$2,112,627.85	\$2,053,076.50	2.90%
25 Kennebunk Toll	\$232,268.70	\$230,687.20	0.69%	\$1,498,449.00	\$1,482,322.85	1.09%
32 Biddeford Toll	\$529,167.90	\$522,139.15	1.35%	\$3,639,876.35	\$3,565,109.75	2.10%
36 Saco Toll	\$669,370.70	\$665,228.95	0.62%	\$4,300,456.20	\$4,228,115.75	1.71%
42 Scarborough Toll	\$266,576.70	\$297,291.55	-10.33%	\$1,993,236.25	\$1,960,763.80	1.66%
44 I-295 Toll	\$1,095,588.20	\$1,009,317.55	8.55%	\$6,244,354.10	\$5,990,514.40	4.24%
45 South Portland Toll	\$631,617.25	\$648,580.60	-2.62%	\$4,676,865.20	\$4,661,963.20	0.32%
46 Congress St/ Jet Port	\$351,097.70	\$362,092.70	-3.04%	\$2,561,578.80	\$2,525,657.25	1.42%
47 Rand Rd / Westbrook Art. Toll	\$200,378.55	\$208,362.65	-3.83%	\$1,457,023.35	\$1,490,241.65	-2.23%
48 Portland / Westbrook Toll	\$408,368.25	\$398,465.15	2.49%	\$2,875,486.90	\$2,762,590.20	4.09%
52 Falmouth Spur	\$504,709.00	\$508,824.90	-0.81%	\$3,153,027.70	\$3,049,271.95	3.40%
53 Portland North Toll	\$202,907.00	\$207,833.50	-2.37%	\$1,487,692.35	\$1,476,916.70	0.73%
63 Gray Toll	\$421,089.35	\$408,068.65	3.19%	\$2,817,800.40	\$2,728,919.20	3.26%
67 New Gloucester Barrier	\$1,900,469.90	\$1,928,184.90	-1.44%	\$12,666,728.90	\$12,406,432.70	2.10%
102 West Gardiner Barrier	\$880,890.20	\$942,622.05	-6.55%	\$5,556,649.05	\$5,496,951.80	1.09%
103 Gardiner I-95 Toll	\$934,822.25	\$895,157.25	4.43%	\$5,645,162.20	\$5,536,802.15	1.96%
Total	\$16,786,534.90	\$16,708,126.00	0.47%	\$104,052,735.15	\$102,441,991.90	1.57%

*Note 1. Revenue Figures do not include commuter revenue or adjustments.

On November 1, 2012 a new toll rate increase went into effect and the Commuter Program was discontinued.

RESULTS OF CONSOLIDATED OPERATIONS FOR August 2019

CLASS DESCRIPTION	REVENUE VEHICLES	REVENUE
1. Passenger Cars, motorcycles and buses (fewer than 13 pass.)	8,867,403	\$12,116,080.05
7. Passenger Car with trailer	160,452	\$334,153.55
<u>Total Passenger Cars</u>	9,027,855	\$12,450,233.60
2. Trucks and all other two-axle vehicles	184,566	\$597,289.00
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	70,213	\$260,241.95
4. Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	70,076	\$331,407.95
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	375,813	\$2,694,591.00
6. Six or more axle vehicles includes double-bottoms	61,995	\$452,771.40
<u>Total Commercial Vehicles</u>	762,663	\$4,336,301.30
<u>Totals</u>	9,790,518	\$16,786,534.90
Adjustments ¹		(\$210,066.43)
Subtotal		\$16,576,468.47
Commuter Plan Revenue		\$0.00
Gross Fare Revenue		\$16,576,468.47
(Less) Volume Discounts - Business Postpaid Plan		(\$206,363.25)
Family Discount Plan		(\$891,185.38)
Net Fare Revenue		\$15,478,919.84
Other Revenue		\$872,565.52
TOTAL OPERATING REVENUE		\$16,351,485.36

Notes:

1. Includes Credit Card fees incurred from Inter-Agency Group activity.

<p>Comparison of Traffic Volume and Operating Income By Months in 12 Months Period Ending: August 2019 and August 2018</p>
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	Vehicles This Year 2019	Vehicles Last Year 2018	Revenue This Year 2019	Revenue Last Year 2018
September	7,919,590	7,853,767	\$13,107,450	\$13,034,522
October	7,806,793	7,607,062	\$12,695,752	\$12,485,522
November	6,622,238	6,774,215	\$10,826,086	\$11,128,078
December	6,694,959	6,338,413	\$10,777,140	\$10,350,606
January	6,086,063	5,873,548	\$9,720,352	\$9,582,713
February	5,770,754	5,657,485	\$9,325,053	\$9,241,695
March	6,719,406	6,331,899	\$10,689,833	\$10,258,188
April	6,860,480	6,648,203	\$11,203,161	\$11,004,654
May	8,223,788	7,728,553	\$13,370,523	\$12,767,762
June	8,223,788	8,175,839	\$13,550,241	\$13,565,739
July	9,489,904	9,294,716	\$15,754,185	\$15,535,042
August	9,813,228	9,711,722	\$16,351,485	\$16,256,851
Totals	90,230,991	87,995,422	\$147,371,260	\$145,211,373

Notes:

Vehicle count includes commuter vehicles and all other non-revenue vehicles.

MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS

As of August 2019

REVENUE FUND		
Cash & Cash Equivalents	\$28,516,339.80	
Change Fund	\$44,491.00	
ATM Cash Account	\$16,240.00	
Accounts Receivable (net of Accrued Volume Disc)	\$1,673,119.47	
Inter-Agency Receivables	\$7,100,566.87	
Miscellaneous Receivables	\$388,719.70	
Interest Receivable	\$34,341.63	
Prepaid Expenses	\$801,539.30	
Salt Inventory	\$1,007,204.26	
Fuel Inventory	\$67,708.56	\$39,650,270.59
CAPITAL FUND		
Series 2018 - Turnpike Projects	\$27,167,612.16	
Interest Receivable	\$68,801.59	
Prepaid Expenses	\$0.00	\$27,236,413.75
DEBT SERVICE FUND		
Series 2004 Interest	\$218,390.31	
Series 2004 Principal	\$4,011,679.03	
Series 2012 Interest	\$3,990,534.26	
Series 2012 Principal	\$4,639,343.28	
Series 2014 Interest	\$381,611.80	
Series 2014 Principal	\$4,555,919.40	
Series 2015 Interest	\$3,981,451.64	
Series 2015 Principal	\$1,974,795.75	
Series 2018 Interest	\$4,421,884.93	
Series 2018 Principal	\$4,450,057.43	
Deferred Bond Issue Costs	\$240,106.58	
Interest - Investment Valuation	\$0.00	
Principal - Investment Valuation	\$0.00	
Interest Receivable	\$53,073.61	\$32,918,848.02
DEBT SERVICE RESERVE FUND		
DSRF Account	\$19,948,128.87	
DSRF Interest Receivable	\$51,767.70	\$19,999,896.57
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	\$111,505,486.32	
Workers Compensation Trust	\$4,070,852.20	
Miscellaneous Receivables	\$0.00	
Interest Receivable	\$218,944.80	
Prepaid Expenses	\$392,878.85	
Transponder Inventory	\$279,703.03	
Deferred Pension Outflows	\$3,075,233.00	
Deferred OPEB Outflows	\$288,810.00	\$119,831,908.20
GENERAL RESERVE FUND		
Interchange Account	\$10,936,753.85	
Improvement Account	\$34,116,529.05	
D.O.T. Provision Account	\$230.32	
Subordinated Debt - 2014 - DSF Interest Account	\$161,061.02	
Subordinated Debt - 2014 - DSF Principal Account	\$174,586.75	
Subordinated Debt Deferred Bond Issue Costs	\$0.00	
Interest Receivable	\$85,594.87	
Prepaid MDOT Transfers	\$0.00	\$45,474,755.86
FIXED ASSETS		
Construction In Progress	\$108,722,091.12	
Infrastructure Assets	\$476,021,756.02	
Land & Land Improvements	\$71,431,006.51	
Buildings & Leasehold Improvements	\$69,042,079.32	
Vehicles, Toll System, Computer & Other Equipment	\$90,622,832.06	
Intangible Assets	\$882,369.35	
Accumulated Depreciation	(\$100,463,695.86)	\$716,258,438.52
TOTAL ASSETS		\$1,001,370,531.51

MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY

As of August 2019

NON BOND LIABILITIES		
Accounts Payable	17,298,367.97	
Retainage Payable	5,696,077.77	
Inter-Agency Payables	2,866,245.49	
Accrued Salaries & Payroll Taxes	392,961.22	
Accrued Employee Deductions	58,908.07	
Accrued Vacation & Sick Liability	3,239,704.42	
Accrued Workers Compensation Liability	2,381,599.66	
Sales Tax Payable	3,384.34	
Unearned Concession Revenue	69,650.38	
Unearned PPD Tolls - Business Accounts	1,770,449.58	
Unearned PPD Tolls - Individual Accounts	10,092,594.81	
Accrued Interest	3,654,494.95	
Accrued OPEB Liability	47,757,061.92	
Deferred OPEB Inflows	3,658,300.00	
Net Pension Liability	10,611,572.00	
Deferred Pension Inflows	2,977,882.00	112,529,254.58
BONDS PAYABLE		
Series 2004 Bonds		
Dated October 27, 2004: Due July 1, 2005 through July 1, 2030		
Current Portion	3,210,000.00	
Long Term Portion	76,440,000.00	
Refunded with 2012 Revenue Bonds	(40,000,000.00)	
Refunded with 2014 Revenue Bonds	(33,060,000.00)	6,590,000.00
Series 2009 Revenue Bonds		
Dated February 11, 2009 : Due July 1, 2014 through July 1, 2038		
Current Portion	0.00	
Long Term Portion	0.00	
Refunded with 2015 Revenue Bonds	0.00	0.00
Series 2012 Revenue Bonds		
Dated March 8, 2012 : Due July 1, 2014 through July 1, 2042		
Current Portion	3,710,000.00	
Long Term Portion	136,365,000.00	140,075,000.00
Series 2014 Revenue Bonds		
Dated July 31, 2014 : Due July 1, 2015 through July 1, 2024		
Current Portion	6,110,000.00	
Long Term Portion	6,040,000.00	12,150,000.00
Series 2014 Special Obligation Bonds		
Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034		
Current Portion	1,265,000.00	
Long Term Portion	25,085,000.00	26,350,000.00
Series 2015 Revenue Bonds		
Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	1,720,000.00	
Long Term Portion	143,155,000.00	144,875,000.00
Series 2018 Revenue Bonds		
Dated February 1, 2018 : Due July 1, 2024 through July 1, 2047		
Current Portion	0.00	
Long Term Portion	150,000,000.00	150,000,000.00
Deferred Loss on Refunding (Net of Amortization)	(9,549,376.53)	(9,549,376.53)
RETAINED REVENUES		
Excess of Revenues over paid		
Expenditures: balance December 31, 2018	338,550,390.91	
MaineDOT Equity Transfers	(260,361.96)	
INCOME		
Net Revenues before Interest		
January 1, 2019 to December 31, 2019	48,385,772.15	
Interest Expense-Accrued and Paid (Year to date)	(14,172,605.84)	
Premium/Discount on Bonds (Net of Amortization)	45,847,458.20	418,350,653.46
TOTAL LIABILITIES AND EQUITY		1,001,370,531.51

MAINE TURNPIKE AUTHORITY
COMPARISON OF 2019 ACTUAL AND BUDGETED EXPENSES

	August Actual	August Budget	\$ Variance	Percent Variance	YTD Actual	YTD Budget	YTD Prior Year	YTD Budget Variance \$	YTD Prior Yr Variance \$	Percent Variance	
										YTD Budget	YTD Last Yr
Administration											
Salaries	\$83,672	\$102,113	\$18,441	18.06%	\$746,548	\$800,434	\$765,033	\$53,886	\$18,485	6.73%	2.42%
All other	\$104,019	\$126,629	\$22,610	17.86%	\$840,595	\$1,071,830	\$932,011	\$231,235	(\$8,583)	21.57%	(1.03%)
Dept Total	\$187,690	\$228,742	\$41,052	17.95%	\$1,587,143	\$1,872,264	\$1,697,044	\$285,121	\$9,901	15.23%	0.62%
Accounting, D.P.											
Salaries	\$232,314	\$258,027	\$25,713	9.97%	\$2,031,646	\$2,022,598	\$1,961,737	(\$9,048)	(\$89,909)	(0.45%)	(3.56%)
All other	\$110,859	\$121,363	\$10,504	8.65%	\$831,048	\$889,788	\$750,077	\$58,740	(\$80,971)	6.60%	(10.80%)
Dept Total	\$343,173	\$379,390	\$36,217	9.55%	\$2,862,694	\$2,912,386	\$2,711,814	\$49,692	(\$150,880)	1.71%	(5.56%)
Highway Maintenance											
Salaries	\$296,869	\$280,926	(\$15,943)	(5.68%)	\$3,391,018	\$3,241,238	\$3,238,330	(\$149,780)	(\$152,688)	(4.62%)	(4.72%)
All other	\$182,569	\$159,987	(\$22,582)	(14.11%)	\$2,647,942	\$2,448,442	\$2,687,112	(\$199,500)	\$39,170	(8.15%)	1.46%
Dept Total	\$479,438	\$440,913	(\$38,525)	(8.74%)	\$6,038,960	\$5,689,680	\$5,925,442	(\$349,280)	(\$113,519)	(8.14%)	(1.92%)
Garages											
Salaries	\$81,256	\$92,448	\$11,192	12.11%	\$757,437	\$861,891	\$815,201	\$104,454	\$57,764	12.12%	7.09%
All other	\$193,724	\$159,968	(\$33,756)	(21.10%)	\$1,634,026	\$1,674,810	\$1,609,206	\$40,784	(\$24,821)	2.44%	(1.54%)
Dept Total	\$274,980	\$252,416	(\$22,564)	(8.94%)	\$2,391,464	\$2,536,701	\$2,424,407	\$145,237	\$32,943	5.73%	1.36%
Fare Collection											
Salaries	\$796,452	\$886,296	\$89,844	10.14%	\$6,466,710	\$6,987,741	\$6,458,246	\$521,031	(\$8,463)	7.46%	(0.13%)
All other	\$325,039	\$354,348	\$29,309	8.27%	\$2,640,729	\$2,885,626	\$2,554,194	\$244,897	(\$86,536)	8.49%	(3.39%)
Dept Total	\$1,121,491	\$1,240,644	\$119,153	9.60%	\$9,107,439	\$9,873,367	\$9,012,440	\$765,928	(\$94,999)	7.76%	(1.05%)
Special Services, Patrol											
Salaries	\$56,010	\$45,390	(\$10,620)	(23.40%)	\$444,483	\$359,970	\$386,123	(\$84,513)	(\$58,360)	(23.48%)	(15.11%)
All other	\$644,388	\$549,626	(\$94,761)	(17.24%)	\$5,349,921	\$4,673,025	\$4,729,132	(\$676,896)	(\$620,788)	(14.49%)	(13.13%)
Dept Total	\$700,398	\$595,016	(\$105,381)	(17.71%)	\$5,794,404	\$5,032,995	\$5,115,255	(\$761,409)	(\$679,148)	(15.13%)	(13.28%)
Building Maintenance											
Salaries	\$44,754	\$59,128	\$14,374	24.31%	\$302,242	\$463,486	\$390,819	\$161,244	\$88,577	34.79%	22.66%
All other	\$41,340	\$51,733	\$10,393	20.09%	\$401,448	\$421,897	\$410,148	\$20,449	\$8,700	4.85%	2.12%
Dept Total	\$86,094	\$110,861	\$24,767	22.34%	\$703,690	\$885,383	\$800,967	\$181,693	\$97,277	20.52%	12.14%
Total Salaries	\$1,591,327	\$1,724,328	\$133,001	7.71%	\$14,140,084	\$14,737,358	\$14,015,489	\$597,274	(\$124,595)	4.05%	(0.89%)
Total Other	\$1,601,938	\$1,523,654	(\$78,283)	(5.14%)	\$14,345,709	\$14,065,417	\$13,571,880	(\$280,292)	(\$773,830)	(1.99%)	(5.70%)
	\$3,193,264	\$3,247,982	\$54,718	1.68%	\$28,485,793	\$28,802,775	\$27,587,368	\$316,982	(\$898,425)	1.10%	(3.26%)